

Corporate Credit Rating

New Update

Sector: Sport Club

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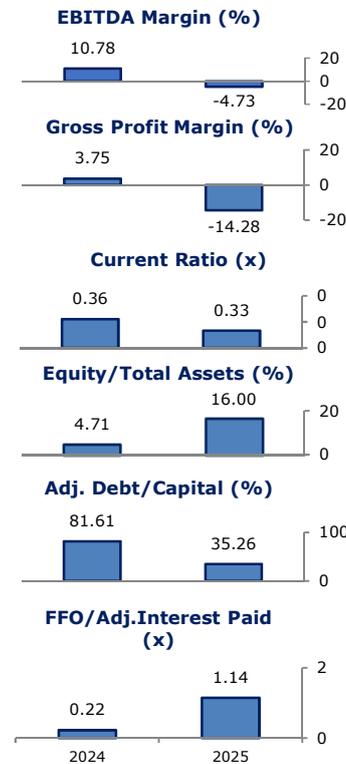
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RATINGS		Long Term	Short Term
ICRs (Issuer Credit Rating Profile)	National ICR	BB+ (tr)	J3 (tr)
	National ICR Outlooks	Stable	Stable
	International FC ICR	B+	-
	International FC ICR Outlooks	Stable	-
	International LC ICR	B+	-
ISRs (Issue Specific Rating Profile)	National ISR	-	-
	International FC ISR	-	-
	International LC ISR	-	-
Sovereign*	Foreign Currency	BB (Stable)	-
	Local Currency	BB (Stable)	-

* Affirmed by JCR on September 1, 2025



GALATASARAY SPORİF SINAİ VE TİCARİ YATIRIMLAR A.Ş.

JCR Eurasia Rating has evaluated the consolidated structure of "Galatasaray Sportif Sınai ve Ticari Yatırımlar Anonim Şirketi" in the speculative-grade category and assigned the Long-Term National Issuer Credit Rating as 'BB+ (tr)' and the Short-Term National Issuer Credit Rating as 'J3 (tr)' with 'Stable' outlooks. On the other hand, the Long Term International Foreign and Local Currency Issuer Credit Ratings and outlooks have been determined as 'B+/Stable'.

Galatasaray Sportif Sınai ve Ticari Yatırımlar A.Ş. (hereinafter referred to as "the Group" or "Galatasaray"), was established in 1997 as a commercial enterprise of Galatasaray Spor Kulübü. The main field of activity of the Group is to carry out commercial and service activities focused on football, provided that it complies with all the provisions of the legislation issued or to be issued by the Turkish Football Federation (TFF), Union of European Football Associations (UEFA) and Fédération Internationale de Football Association (FIFA).

The main shareholder of the Group is Galatasaray Spor Kulübü (hereinafter "the Club" or "GSK"). GSK was founded in Istanbul in 1905 by Ali Sami Yen, Asım Soumut, Reşat Şirvani, Refik Cevdet Kalpakçoğlu, Abidin Daver and Kamil Ulus. The aim of the Club is to contribute to the development and expansion of sports at the national level, to create infrastructure, facilities and social facilities in order to train the athletes of the Club by making infrastructure facilities for the health and education of athletes, and to provide them with more modern conditions and opportunities, to ensure the continuation of their sense of sportsmanship, at home and abroad to participate in competitions in professional and amateur sports branches. Currently, GSK's football activities are carried out within the Group. In addition, Galatasaray's shares are listed in Borsa Istanbul (BIST) since 2002 with the ticker "GSRAY". 39.99% of Galatasaray's shares are publicly traded as of May 31, 2025.

Key rating drivers, as strengths and constraints, are provided below.

Strengths

- Strengthened equity level through the rights
- Financial flexibility achieved through the early exit from the consortium loan agreement, while requiring disciplined cash flow management,
- Diversified income stream and long-term contracted sponsorship revenues,
- Maintenance in income due to its socio-political importance,
- Sustainability provided by the advantages of having a deep-rooted history.

Constraints

- Sectoral vulnerability and unpredictable revenue structure,
- Negative EBITDA and gross loss in FY2025, primarily driven by elevated wage expenses, despite improving performance in the current accounting period,
- High financing expenses stemming from ongoing debt burden
- Operating with substantial net working capital deficit pressuring liquidity management,
- Short FX position due to foreign currency denominated wages and transfer fees,
- Significant share of related party receivables, distorting balance sheet integrity,
- High interest rate environment amid domestic monetary tightening, pressuring debt repayment capacity.

Considering the aforementioned points, the Group's Long-Term National Issuer Credit Rating has been assigned as 'BB+ (tr)'. Taking into account, the Group's diversified income stream, TRY based financial debt structure, long-term contracted sponsorships, deep rooted history, experienced and qualified organizational structure, as well as, low level of EBITDA generation, high financing expense and sectoral vulnerability and unpredictable revenue structure have been evaluated as important indicators for the stability of the ratings and the outlooks for Long and Short-Term National Issuer Credit Ratings are determined as 'Stable'. Football team performance, debt ratio, profit margins and regulations, as well as market conditions regarding the sector will be closely monitored by JCR Eurasia Rating in upcoming periods. The macroeconomic indicators at national and international markets, as well as market conditions and legal framework about the sector will also be monitored.